

Directorate Performance Overview Report

Directorate: Children and Enterprise

Reporting Period: Quarter 1, 01 April 2015 – 30 June 2015

1.0 Introduction

1.1 This report provides an overview of issues and progress within the Directorate that have occurred during the period of the report. The way in which traffic light symbols have been used to reflect progress to date is explained within Appendix 1 (section 8).

1.2 Please note initials have been provided to indicate which officer is responsible for the commentary to aid Members, as requested by the Children and Young People Policy and Performance Board. A key is provided at the end of the report in Appendix 1 (section 8).

2.0 Key Developments

2.1 Complex Dependency (TC, AMc)

Following a successful bid to the Department for Communities and Local Government, all four Cheshire Local Authorities and key partner agencies Cheshire Police and Cheshire Fire and Rescue and others were awarded £5 million to transform public services. The bid has a number of strands, with an integrated single front door to be the single point of access for the public and multi-agency locality based teams to deliver services key to working together more effectively and to reduce costs. This work is now beginning in earnest to reconfigure and re-design services.

2.2 Participation of Halton 16 & 17 year olds in Education & training (AMc)

The proportion of Halton 16 and 17 year olds participating in education and training continues to increase. Figures from June 2015 identify 90.9% of Halton 16 and 17 year olds were participating through either, Full time education and training, an Apprenticeship, Work based learning provision or in employment combined with training. This is a 1.6% increase compared to performance in June 2014.

2.3 Two Year Old Free Early Years Entitlement (AMc)

The number of 2 year olds receiving entitlement to early year's provision continues to increase. In 2014 the Local Authority provided, on average, 537 children per term with the entitlement. Currently 525 children are placed (as at the Spring Term which is traditionally a lower figure) and it is anticipated that the number will increase on average throughout the year. The Government's current target for Halton will increase place provision for up to 759 funded children.

2.4 Troubled Families (AMc)

In May 2015 Halton submitted the last Payment by Results (PBR) claim which has been verified by the local authority audit team. This has highlighted Halton has achieved 100% PBR for the full 375 Troubled families.

After three years of the Troubled Families programme in Halton, 375 families were worked with, of these:

- 338 families have achieved the Anti-Social Behaviour (ASB), Youth offending and or Education Governmental targets set.
- 313 families were claiming benefits at the start of intervention (80%). A total of 122 families (40%) have, during intervention, come off benefits and moved into continuous employment.
- 85 families achieved both the ASB / Education targets and obtained full time sustained work for more than 13 weeks (26 weeks if claiming Job Seekers Allowance)
- 37 families have achieved the back to work element only.

2.5 Common Inspection Framework (AMc)

Ofsted will be implementing a Common Inspection Framework (CIF) from September 2015. The CIF replaces the separate frameworks for maintained schools and academies, Further Education (FE) and Skills providers, Non-association Independent schools and Early Years providers.

From September 2015 Ofsted will contract directly with new Ofsted inspectors for schools and FE and Skills. The aim is that:

- Seven of 10 Ofsted inspectors will be current practitioners who lead good or outstanding schools / provision.
- There will be improved the quality and consistency of inspections.
- Ofsted inspectors and Her Majesty's Inspectors (HMI) will work together in Ofsted's regions and will train together and inspect together.

In evaluating the overall effectiveness of schools and providers inspectors will make four key judgements:

- Effectiveness of leadership and management
- Quality of teaching, learning and assessment
- Personal development, behaviour and welfare
- Outcomes for children and learners

And will state clearly whether safeguarding is effective.

There will be short inspections of good schools, academies and FE and skills providers. These will take place approximately every three years, and will last for one day in schools (or up to two days for FE & Skills). There will be two judgements made during the inspection visit:

- Is the school / provider still good?
- Is safeguarding effective?

Please use the link below to access more information:

<https://www.gov.uk/government/publications/common-inspection-framework-education-skills-and-early-years-from-september-2015>

2.6 St Michaels Golf Course (WR)

The lease agreement at St Michaels is driven by obtaining the necessary consents in advance of commencement of the lease. Variation to planning permission was received by HBC on 22nd April and a decision is anticipated in July 2015. The Bespoke Permit application to the Environment Agency is also currently in process with a decision expected by August

2015. Officers are finalising the detail of financial controls, boundaries, monitoring and reporting. A site start is expected in September 2015.

2.7 Merseyside Business Support Programme (WR)

The programme is now coming to an end. The project closedown plan has been completed and suppliers informed of a timetable for the completion of all outstanding work and invoices. Ongoing tasks include the collection of additional information of the impact of the programme on employment, the final financial claims and ensuring that project documentation is in order to comply with future audits.

2.8 Liverpool City Region Business Growth Grant Programme (WR)

The Liverpool City Region Business Growth Grant can provide grant of between £10,000.00 and £1,000,000.00 to eligible companies across the LCR based on a private sector leverage ratio of 5:1 and the creation of sustainable jobs.

The deadline for final company claims for grant from the RGF 3 element of the programme (grant between £50,000.00 and £1,000,000.00) was Friday 29 May. Halton Borough Council then had two weeks to process all claims and submit a corresponding claim to the LEP to reimburse the Council for grant paid to businesses.

All RGF 4 final claims were processed by the 12 June deadline.

A total of £3,027,954.20 of private sector leverage was invested in the Borough as a consequence of the RGF 4 scheme against total project expenditure of £3,649,077.27.

To date the RGF 3 programme has created 26 jobs and safeguarded a further 23 jobs.

2.9 Castlefields, Lakeside Phase 3 (WR)

Keepmoat have been given a 3 year exclusivity agreement covering Phase 3 to enable them to investigate a number of abnormal issues with the remaining 1ha parcel. Housing mix on phase 3 is likely to include affordable housing to due to financial viability and possibly to enable demolition of a further deck access block.

Initial advice has been given to Keepmoat in respect of design, layout and dealing with site constraints. Regeneration will return to this in April 2016 following progress with Phase 2.

2.10 3MG (WR)

The Council is waiting to hear if HBC Field has been shortlisted by a transport and logistics operator. The rail scheme is progressing through Network Rail's approval process. Good progress is being made on the construction of a Biomass Plant and a new bridge which will span Stewards Brook.

2.11 Sci-Tech Daresbury (WR)

- Galliford have started on site for both the Tech Space construction and site connectivity.
- The JV and STFC have agreed a price for the hostel plot, which now requires approval.

2.12 Tutor Coaching and Training (WR)

Three colleagues are undertaking ILM 3 coaching training to establish a coaching programme within the service that will provide Tutors with the support they need to develop their practice, create opportunities to learn and apply new skills and promote professional discussion. The coaching of the Tutors will positively impact on the learning of our service users.

2.13 MIS – Adult Learning (WR)

A new Management Information System (MIS) called PICS went live for the Adult Learning Team in Q1. This replaced the existing Capita Unit-e system and will bring a £15k saving per annum to the team.

3.0 Emerging Issues

3.1 National Child Protection Taskforce (TC)

The Government has announced a new child protection taskforce designed to help professionals protect vulnerable children. Education secretary Nicky Morgan will chair the taskforce which is designed to lead improvements across children's social services, police and other relevant agencies. Members of the taskforce will include the home secretary Theresa May, the children's minister Edward Timpson and the justice secretary and former education secretary Michael Gove.

The taskforce's main goals will be to extend and accelerate reforms to the quality of children's social work practice and leadership, promote innovative models of delivery and tackle child sexual exploitation. No timescale has yet been announced for the conclusion of its work. Please use link below for further information:

<https://www.gov.uk/government/news/pm-announces-new-taskforce-to-transform-child-protection>

3.2 Regionalising Adoption (TC)

The Department for Education has issued a paper giving more information about the proposal to move to regional adoption agencies. It sets out the Department's case for change and early thinking about regional adoption agencies with the aim of stimulating ideas and discussion about the proposal at a local level. Work will now commence within the North West region on addressing the issues the paper raises and considering possible options for future service delivery. Please use the link below for further information:

<https://www.gov.uk/government/publications/regional-adoption-agencies-programme>

3.3 Supporting Schools to Deliver Careers Information, Advice and Guidance (CEAIG) (AMc)

Halton Borough Council Education and Business Partnership (EBP) are investigating the realignment of existing EBP Services to support schools with their CEIAG duties.

3.4 Hospital Admissions due to Substance Misuse (AMc)

Halton continues to be challenged in a range of areas. This year's health profile indicates we are behind the national average figure for hospital admissions due to substance misuse in children aged 15-24. However, admissions relate mainly to young people over the age of 18 and the number of admissions for under 18yrs remains low.

3.5 Special Educational Needs (AMc)

We have volunteered to be part of a national evaluation of the impact of our progress to date. This has been instigated by the DFE and rolled out by a charity called 'In Control'.

'The Personal Outcomes Evaluation Tool' or POET will indicate the impact of the move towards more personalisation in Halton. It should also provide us with information on where we could improve and further develop our approach.

Please use the link below to access more information:

<https://www.gov.uk/government/policies/special-educational-needs-and-disability-send>

3.6 CDM Regulations 2015 (WR)

The Construction Design and Management (CDM) regulations 2015 came into force on 1st April 2015. These have had a significant impact on our projects as they place additional H&S responsibilities on clients and create a new role of Principal Designer which will be required on the vast majority of projects, as opposed to the 2007 regulations which only required a CDM-C on the larger scale projects. Briefings were held for staff in late April outlining the main changes with regards the new regulations and how they will affect project delivery.

3.7 Corporate Accommodation (WR)

Rationalisation of our corporate accommodation has continued over the period. Works have been carried out at Kingsway House in order to create additional workstations at 2nd floor level. The Police are nearing completion of the John Briggs House refurbishment in order to turn this into their new Police Station; they are due to vacate the old Police Station w/c 20th July. We were due to commence with the demolition of the existing buildings immediately on vacation however an application has been submitted to Historic England to have the Magistrates Court listed as such until the outcome of that has been determined everything is on hold.

3.8 Procurement (WR)

The new public procurement regulations 2015 are now in force. These have had a significant impact on our procurement processes and in conjunction with the procurement centre of excellence we have developed a new Request for Quote document for use on projects up to £173k. In short the regulations restrict the use of the pre-qualification process to higher value works only and are designed to give SME's more of an opportunity to obtain work in the public sector.

3.9 Runcorn Retail BID (WR)

A Business Improvement District (BID) proposal, encompassing Runcorn Old Town, Trident Retail Park and Runcorn Shopping Centre has been proposed. Groundwork Cheshire have been appointed to facilitate the development of a BID Business Plan, manage a major consultation exercise and oversee a ballot of all businesses within the programme area. The proposal was launched at the Brindley on 5th February 2015 and Groundwork is currently working on the business plan following the completion of the consultation exercise.

Three key themes have emerged:

- 1. Vibrant and Attractive Runcorn – How we better market Runcorn, Which festivals and events best support Runcorn, Stay Local/ Shop Local, Street Scene.
- 2. Connectivity and Accessibility – Improving transport and signage. Building on studies already commissioned/ completed but translate into actions.
- 3. Supportive Environment for Businesses – Establishing a Runcorn Retail Business group, Make town centres more competitive, establishing training, seminars and networking opportunities, joint procurement to make trading cheaper, develop crime prevention initiatives.

Timescale is to share the Business Plan with businesses in July 2015 with a vote in September 2015.

3.10 Growth Hub (WR)

The Liverpool City Region Local Enterprise Partnership (LEP) has developed a proposal to create a 'Growth Hub' for the city region. A Growth Hub is not a physical entity but rather a virtual organisation to provide business support services across the City Region.

At a city region level an initial funding package of £550,000.00 has been agreed between the LEP and BIS to support the development of a LCR Growth Hub. The LEP plan to recruit a team of 'Business Brokers'. A core team of Business Brokers will be based at the LEP and a single Business Broker will be based within each Local Authority area, embedded within the Local Authority.

Halton Borough Council and Halton Chamber of Commerce and Enterprise submitted a joint response to the Growth Hub tender as Halton Growth Hub Partnership.

3.11 Pan-Merseyside CRM (WR)

As part of the development of a LCR Growth Hub the LEP has also proposed a pan-Merseyside CRM system to manage investment projects, commercial property enquiries and future grant and business support programmes.

The BIG Team have been working closely with developers Alcium and the Council's ICT Team to migrate data from the existing system to the new Evolutive system. It is anticipated that the system will go live from the first week in August 2015.

Halton Borough Council will be the first LCR Local Authority to adopt the system

3.12 European Funding (Business Support) (WR)

Government published the first round of calls for the European Structural and Investment Funds in March 2015. The calls were for Research and Innovation, Low Carbon, SME Support, Access to Employment and Technical Assistance.

A consortium made up of the LCR Local Authorities, the LCR LEP and some, but not all, LCR Chambers of Commerce submitted an Expression of Interest (EOI) under Priority 3c 'SME Support' to government for funding from the European Programme 2014-20.

The project will provide eligible SME's across the Liverpool City Region, who would not typically engage with providers of business support, with the capacity and support they need to grow and prosper. The project will be a bridge between start-up support and more bespoke, intensive or specialist support typically provided by the private sector.

The project will provide participating SME's with the following quantifiable outputs:-

- An intensive Business Diagnostic
- A Strategic Business Plan
- A dedicated Relationship Manager
- Informed brokerage into commercial business support
- More intensive support, where appropriate, focusing upon the management of people, processes and resources

The Halton element of the overall project will be for a project spend of £530,073.00 and will aim to assist 164 companies and create 140 new jobs.

3.13 Mersey Gateway Regeneration (WR)

On the 1st June the Regeneration Team commenced a 12 month project to explore securing local economic benefits from the Mersey Gateway Project, following its completion. The main focus being:

- Identifying development site / site assembly opportunities resulting from the construction of the bridge;
- Place-making benefits through local infrastructure (highway / landscape) projects;
- Place-promotion & marketing opportunities.

There are six spatial areas of focus:

- 1) Rock Savage / M56 J12
- 2) Halton Lea / Hallwood Park;
- 3) Astmoor
- 4) West Bank / South Widnes (including SJB de-linking)
- 5) Ditton / A562 corridor
- 6) Runcorn Old Town SJB De-linking

Upon completion of the 12 month project, a report will be presented which will set out a deliverable programme of actions that can be taken forward to help secure investment in Halton and improve perceptions of the area. Costs and benefits for each action will be outlined.

3.14 Employment, Learning & Skills (WR)

The ESF/YEI/YCU full application will need to be completed over the summer and this will require working collaboratively on the bid with city region colleagues. It is hoped, if successful, the Ways to Work project will commence in the autumn.

4.0 Risk Control Measures

4.1 Risk control forms an integral part of the Council’s Business Planning and performance monitoring arrangements. As such, Directorate Risk Registers were updated in tandem with the development of the 2015-17 Directorate Business Plans. Progress concerning the implementation of all Directorate high risk mitigation measures relevant to this Directorate will be reported at quarter two.

5.0 Progress against high priority equality actions

5.1 Equality issues continue to form a routine element of the Council’s business planning and operational decision making processes. Additionally the Council must have evidence to demonstrate compliance with the Public Sector Equality Duty (PSED) which came into force in April 2011.

5.2 The council’s latest annual progress report in relation to achievement of its equality objectives is published on the Council’s website.

6.0 Performance Overview

6.1 The following information provides a synopsis of progress for both milestones and performance measures across the key business areas that have been identified by the Directorate.

Priority: Integrated Commissioning of Services to meet the needs of children, young people and families in Halton

Key Milestones and Measures

SCS CYP05: Percentage of 16-18 year olds not in education, employment or training				SCS SH04: Reduce the number of Young People who repeatedly run away in Halton				SCS CYP15: Under 18 conception rate, rolling quarterly average			
Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel
6% (May 2015)	8.5%			33 MFH 24 CIC 11	Total of 216 notifications from 68 individuals			44.4	54.7		

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Ref	Milestones	Quarterly progress
CED02a	Early Years Childcare sufficiency undertaken annually and action plan implemented, and ensure a range of support for the growing population of funded vulnerable two year olds is appropriate within Early Years Foundation Stage settings.	
CED02b	Basic needs analysis undertaken for school place provision in primary and secondary sector, and appropriate capital funding streams determined to support any required investment.	
CED02c	Review of Specialist provision available for Halton children and young people.	
CED02d	Review and evaluate the commissioning statement to take account of the changing post 16 landscape and LEP priorities.	
CED03a	Review, implement and evaluate the joint commissioning of a Missing from Home and Child Sexual Exploitation Cheshire service by March 2016.	
CED03b	Review the function of the CSE team and effectiveness of the protocol.	
CED03c	Identify opportunities for joint commissioning SEN support and provision.	
CED03d	Strengthen the capacity of commissioned services to provide direct work to children and adult victims of domestic abuse.	
CED04a	Evaluate outcomes of current interventions (e.g. Teens and Tots, C-Card schemes, and identify actions, including new ideas and interventions required to meet targets, related to reductions in teenage conceptions	
CED04b	With Public Health, ensure young people are aware of sexual clinics and how to access them	
CED04c	Ensure the most vulnerable young people, (e.g. Children in Care, Young Offenders, disengaged young people) are aware of the risk associated with substance misuse	
CED04d	Further develop and evaluate substance misuse treatment pathways between hospitals and community services	

Ref	Measure	14/15 Actual	15/16 Target	Current	Direction of Travel	Quarterly progress
SCS CYP07	Rate of CYP admitted to hospital for substance misuse	17.62	24.6	7.9		
CED005	Take up of Early Years Entitlement for vulnerable 2 year olds	500	550	525		
SCS CYP13	Percentage of young people progressing to Higher Education	27% (2012/13 latest data available)	25%	N/A	N/A	N/A
CED010	Timeliness of return interviews conducted with those missing from home/care	Available at end of Quarter 2				
CED011	Domestic Abuse/Violence placeholder measure	Definition and current figure available after MARAC meeting in August 2015				
CED012	Percentage of referrals to Children's Social Care identifying CSE as a concern where the CSE screening tool has been used (where referrer be a professional)	N/A	N/A	0%	N/A	N/A
CED013	Percentage of young people who have received direct work to reduce risks of CSE report feeling safer	Available at end of Quarter 2				
CED014	Percentage of social workers and managers attending basic awareness CSE training	One CSE basic awareness course held in quarter, with 2 social workers and 1 Principal Manager attended.				
CED030	Percentage of Principal Manager and Practice lead posts filled by permanent staff	N/A	95%	100%	N/A	
CED031	Social Work vacancy rate for FTE	10.6	5	N/A	N/A	N/A
CED032	Agency rate for Social Work for FTE	17.1	2	N/A	N/A	N/A

Supporting Commentary (key measures and notable exception reporting)

Halton's latest data in relation to young people not in education, employment or training is presenting an improvement on previous years at 6% which is better than the target set. The first internal review of post 16 provision was undertaken in July 2015. The next step includes consultation with stakeholders.

Halton jointly commission the Missing from Home/Care service across the 4 Cheshire local authority areas, and Catch 22 have been awarded the contract adding in a Child Sexual Exploitation element to the work. Performance reported at quarter 1 indicates that 216 notifications were received in relation to 68 individuals. Timeliness of the return interview being held will be reported in quarter 2.

Whilst the performance on the teenage conception measure has shown a slight increase in the rate, performance is still presenting as good and better than target. At present the Teens and Tots programme is currently being evaluated and findings will be reported in quarter 2.











Sufficiency assessments and needs analysis have been undertaken in respect of Early Years provision and school place provision. Currently the local authority operates with circa 9% surplus in the Primary sector and 12% surplus in the Secondary sector. It is anticipated that this will change to 8% and 18% respectively for 2015/16. In terms of early years take up a multi-agency promotional campaign to increase the take-up of the 2 year old free entitlement is being rolled out.

Priority: Effectively supporting the child through the Halton Levels of Need framework when additional needs arise

Key Milestones and Measures

CED033: Social Work Assessments completed within 45 working days				CED036: Children subject to Child Protection Plan for 2 nd or subsequent time				CED047: Children in Care stability, 3+ placements			
Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel
86%	95%	?	↑	0%	10%	✓	↑	1.8%	5.4%	✓	↑

Ref	Milestones	Quarterly progress
CED01a	Develop, implement and monitor the action plan in response to the Ofsted inspection of children's services in November 2014.	✓
CED01e	Through the annual conversation, ensure that the performance of all children's centres is in line with expectations. This will need to take into account any changes as a result of changes to Ofsted frameworks.	✓
CED07a	Monitor and review effectiveness of marketing, recruitment and retention strategy.	✓
CED08a	Evidence of reducing referrals to Children's Social Care and improved outcomes for children and young people evidenced in performance outcomes.	✓
CED08b	Improve outcomes for families involved in Troubled Families project, as evidenced by maximising the payment by results income	✓
CED08c	Develop Halton's offer in line with the Complex Dependency bid.	✓
CED08d	Continue to develop Halton's Early Intervention through multi-agency processes and teams at a locality level.	✓
CED08e	Implement and roll out of the e-CAF system.	✓
CED08f	Effectively use the performance information to ensure that Early Intervention is responsive to the trends of those being referred to Children's Social Care.	✓

Ref	Measure	14/15 Actual	15/16 Target	Current	Direction of Travel	Quarterly progress
CED034	Social Work Assessments completed within 15 working days	N/A	N/A	20%	N/A	N/A
CED035	Child Protection (CP) Plans lasting 2 years or more	0%	0%	0%		
CED037	Child Protection cases reviewed in timescale	Available at end of Quarter 2				
CED038	Children in care cases reviewed in timescale	Available at end of Quarter 2				
CED039	Pre-proceedings diversions: Percentage of cases where pre-proceedings work diverted children in care	New measure: Currently HBC Legal services have a tracker that collates this information. This will be moved to CIN Services who will collate and retain oversight and tracking system of all pre-proceedings work.				
CED040	Average caseload per social worker	Available at end of Quarter 2				
CED041	Timescales for cases in court, within 26 week timescale	New measure: Currently HBC Legal services have a tracker that collates this information. This will be moved to CIN Services who will collate and retain oversight and tracking system of all pre-proceedings work.				
CED042	Number of multi-agency interventions (e.g. CAF) which are in place and operating	224	350	228		
CED043	Number of children involved in early intervention (e.g. CAF) during the year	455	N/A	245	N/A	N/A
CED044	Rate of referrals to Children's Social Care per 10,000 0-18 yr olds	525	N/A	113 Q1 only	N/A	N/A
CED045	Number of parents who have received a package of targeted parenting support (through a parenting course or 1:1 Support)	Available at end of Quarter 2				
CED048	Stability of Children in Care: long-term placements	67%	78%	71%		
CED051	Percentage of Children in Care under section 20	35%	18%	15%		
CED052	Percentage of Children in Care placed with parents	15%	8%	9%		
CED053	Timeliness around permanency arrangements for children in care (adoption, SGO, other permanency arrangements)	Timely decisions on adoption plans are made in line with Court processes. Work is underway on developing systems to measure timeliness on other permanency decisions.				
CED054	Percentage reduction of external provision for children in care to reduce spend	Predicted spend on external provision has slightly reduced in the past quarter although the budget remains overspent.				
CED055	Timeliness of placements for Children in Care for adoption	Available at end of Quarter 2				

Supporting Commentary (key measures and notable exception reporting)

Whilst the performance around assessment timescales is a significantly improved position from quarter 4 2014/15, performance is adrift from the target and presents a challenge to the local authority. In particular, the proportion being completed within 15 working days will be an area of focus to ensure assessments are closed where appropriate at the earlier stage. Reducing referrals to social care should improve caseloads and numbers of assessments to be carried out, and the recruitment of all Principal Manager and Practice lead posts alongside ongoing Social Worker recruitment should lead to further improvements.


Monthly Senior Leadership team meetings for all Principal Managers, including those in Early Intervention enables joint discussions of trends and any emerging themes in performance. Re-referrals are discussed enabling scrutiny of any cases where early intervention services could have been better used. It is anticipated that this learning will be fed into service redesign in line with the next phases of the locality intervention teams, alongside the One Halton and the Cheshire Complex Dependency work streams.










Priority: Improving achievement and opportunities for all through closing the gap for our most vulnerable children and young people










Key Milestones and Measures

SCS CYP03: Proportion achieving 5+ GCSE A*-C including English and Maths				SCS CYP: Early Years Foundation Stage percentage achieving a good level of development				SCS CYP11: Achievement gap at KS4 5+GCSE A*-C including English and Maths Free school meals and peers			
Available at end of Quarter 3				Available at end of Quarter 3				Available at end of Quarter 3			
Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel
N/A	65%	N/A	N/A	N/A	55%	N/A	N/A	N/A	22%	N/A	N/A

Ref	Milestones	Quarterly progress
CED01b	Complete RAG categorisation process for all EYFS settings by October 2015 and identify actions, including levels of support and intervention, required to improve inspection outcomes.	
CED01c	Based upon data analysis and feedback from the Cross Service Monitoring Group undertake categorisation process for all schools by October 2015 and identify actions, including levels of support and intervention, required to improve inspection outcomes.	
CED01d	Instigate a dialogue with Ofsted and LEP leads to inform commissioning statement priorities.	
CED05a	Undertake a review of outcomes for Early Years.	
CED05b	Conduct the annual analysis of school performance data for all primary, secondary and special schools during September to December 2015 (with further reviews undertaken at key points in the performance data release cycle).	
CED05c	Ensure appropriate deployment of school improvement support for identified schools and settings, including school to school support as appropriate.	
CED05d	Develop a post 16 monitoring framework that evaluates the breadth and quality of post 16 provision with Greater Merseyside leads.	
CED06a	Analyse, evaluate and report end of Key Stage achievement outcomes, including success in closing the gap by December 2015, and identify areas of need and support for Children in Care, Free school meals and non-free school meals.	
CED06b	With schools, monitor the impact of the Pupil Premium in closing the gap between Free school meals pupils and non-free school meals pupils nationally.	
CED06c	Refine and evaluate the education and health care plan process with a report and recommendations produced by September 2015.	
CED06d	Analyse the levels of absence, including persistent absence, across all phases on a termly basis.	
CED06e	Analyse the outcomes for children who have accessed the 2 year old entitlement to ensure this provision is closing the gap between the most vulnerable children and their peers.	
CED09a	Monitor the implementation of the Care Leaver Action plan.	
CED09b	Monitor the implementation of the multi-agency strategy for Children in Care (CIC).	

Ref	Milestones	Quarterly progress
CED09c	Achieve improved outcomes for children in care and care leavers.	

Ref	Measure	14/15 Actual	15/16 Target	Current	Direction of Travel	Quarterly progress
SCS CYP02	Proportion achieving L4+ KS2 Reading, Writing and maths	Available at end of Quarter 3				
SCS CYP16	Percentage of children in care achieving expected outcomes	Available at end of Quarter 3				
SCS CYP12	Identification of SEN at 'School Support'	Information is available on the Local Offer website for schools to help with identification of pupils requiring additional support. This is under review from specialist staff.				
CED001	Percentage of maintained schools with overall effectiveness of Good or Outstanding	81%	82%	87%		
CED002	Percentage of Children's Centres with overall effectiveness of Good or Outstanding	86%	100%	86%		
CED003	Proportion of children living in 10% most deprived LSOA engaging with Children's Centre services	87%	100%	87%		
CED004	Percentage of Early Years settings (day care and childminder) with overall effectiveness of Good or Outstanding	83%	83%	84%		
CED006	Achievement of Level 2 qualification at 19	88%	88%	84% (provisional)		
CED007	Achievement of Level 3 qualification at 19	52%	53%	52% (provisional)		
CED008	Inequality gap in achievement at L3 by age of 19 FSM	24%	26%	24% (provisional)		
CED009	Inequality gap in achievement at L2 by age of 19 FSM	17%	16%	17% (provisional)		
CED015	Percentage of primary schools below the floor standard	Available at end of Quarter 2				
CED016	Percentage of secondary schools below the floor standard	Available at end of Quarter 2				
CED017	Increase the percentage of pupils making at least expected progress in English from KS2 to KS4	Available at end of Quarter 3				
CED018	Increase the percentage of pupils making at least expected progress in Maths from KS2 to KS4	Available at end of Quarter 3				
CED019	Progress by 2 levels at KS2 Reading	Available at end of Quarter 3				
CED020	Progress by 2 levels at KS2 Writing	Available at end of Quarter 3				
CED021	Progress by 2 levels at KS2 Maths	Available at end of Quarter 3				
CED022	Achievement gap at KS4 5+ GCSE A*-C including English and Maths FSM and peers	Available at end of Quarter 3				
CED023	SEN/non-SEN achievement gap at KS2 Reading, Writing and Maths	Available at end of Quarter 3				
CED024	SEN/non-SEN achievement gap at KS4 5+ GCSE A*-c including English and Maths	Available at end of Quarter 3				
CED025	Secondary school persistent absence	2.5%	5%	2.5%		

Ref	Measure	14/15 Actual	15/16 Target	Current	Direction of Travel	Quarterly progress
CED026	Rate of permanently exclusions from school	0.05%	0.35%	0.05%		
CED027	Absence of Children in Care	Available at end of Quarter 3				
CED028 a	Absence of Children in Need	N/A	10%	14%	N/A	
CED028 b	Absence of Children subject to Child Protection Plan	N/A	5%	9%	N/A	
CED029	Close the gap in achievement between those previously in receipt of 2 year old early years entitlement and their peers at EYFSP	Available at end of Quarter 3				
CED046	Emotional and behavioural health of Children in Care	13.9	14	N/A Measured annually at end of Q4	N/A	N/A
CED049	Care Leavers in suitable accommodation at 19, 20, 21	83%	90%	93%		
CED050	Care Leavers in Education, Employment or Training	50	65%	49%		
CED057	Percentage of pupils placed in KS1/KS2 Resource Base for a year that have made 2 sublevels progress in Reading, Writing and Maths is over 60%	0.22%	0.35%	0.05%	N/A	

Supporting Commentary (key measures and notable exception reporting)

The majority of measures around school attainment are not available until end of quarter 3.

Provisional performance identifies that achievement of a Level 2 qualification at 19 and Level 3 qualification at 19 have failed to meet the targets set, however both performance either slightly above (level 2) or in line (level 3) with statistical neighbour comparators. A discussion paper has been produced to identify goals and priorities for post 16 monitoring, to be presented to the Local Enterprise Partnership, through the Liverpool City Region Partnership & Skills Strategy Group (PaSS).

Of the Care Leavers considered in the outcome measure around Education Employment and Training (EET), 22 are not in EET. Some of these are not EET due to health problems, disability and pregnancy. Improving outcomes for children and care leavers continue to be the focus of work and are being addressed through the Care Leaver action plan and the Children in Care multi-agency strategy.

Priority: Driving the economic prosperity of Halton to the benefit of residents and the workforce





Key Milestones and Measures

CED 063: Inward investment enquiry conversion rate				SCS ELS02: Increase the proportion of business diversity within the following sectors: knowledge economy, superport, low carbon/green, visitor economy				CED073: Number of starts on DWP programme Ingeus			
Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel	Current progress	Target	Quarterly Progress	Direction of Travel
71%	10%			27.8%	28.5%			63	1118		

Ref	Milestones	Quarterly progress
CED10a	Commence demolition of Widnes Police Station by December 2015	
CED10b	Commence Sci-Tech Daresbury Tech Space by April 2015	
CED10c	Commence lease agreement at St Michael's Golf course by May 2015	
CED10d	Completion of road at Johnson's Lane by March 2016	
CED10e	Identify end user of Bayer site by March 2016	
CED10f	Complete viability appraisals on Crossville Site by June 2015	
CED10g	Commence Crossville Development by March 2016	
CED10h	Commence Phase 2 Castlefields Lakeside Development by July 2015	
CED11a	Undertake evaluation of Business Support Programme by September 2015	
CED11b	Development of a marketing and promotions plan for the boroughs markets by June 2015	
CED12a	Work with colleagues to roll out a digital inclusion strategy across the borough by March 2016	
CED12b	By March 2016 provide a comprehensive programme of training through targeted 'Inspire' and 'Continuous Improvement Workshops'	

Ref	Milestones	Quarterly progress
CED12c	Submit proposal for year 2 delivery of the Youth Employment Gateway (Work Factor) programme by November 2015	
CED12d	Complete the annual Matrix review to retain Matrix accreditation across the ELS division by December 2015	
CED12e	Deliver year 5 of the A4e/Ingeus Work Programme contracts (initially 5 year contracts) by June 2015	
CED12f	Secure extension to the A4e/Ingeus Work Programme contracts (initially 5 year contracts) by June 2015	

Ref	Measure	14/15 Actual	15/16 Target	Current	Direction of Travel	Quarterly progress
SCS ELS01	Increase the number of active enterprises within the borough	2775	2800	2915		
SCS ELS03	Increase the number of people classed as self-employed	6.1%	7.25%	6.4%		
SCS ELS04	Reduce the proportion of people with no qualifications	11%	11%	10%		
SCS ELS05	Increase the percentage of people achieving NVQ Level 4 and above	25%	25%	26%		
SCS ELS09	Increase the gross weekly earnings by residents	£484.10		£458.50		
CED058	Greenhouse gas emissions indicator	23,078 tonnes CO ² e	24,425 tonnes CO ² e	21,124 tonnes CO ² e		
CED059	Reduce the average unit cost per workstation year on year	£5,160	£4,754.94	£1,160		
CED060	Occupancy of HBC industrial Units	89%	90%	90%		
CED061	Occupancy of Widnes Market Hall	85%	95%	82%		
CED062	Number of inward investment enquiries per annum	239	250	38 (Q1 only)		
CED064	Number of funding enquiries per annum	113	110	35	N/A	
CED065	Proportion of successful funding bids	N/A	25%	80%	N/A	
CED066	Number of new apprenticeship starts in Halton Borough Council	5	5	13		
CED067	Overall success for learners through the adult learning programme	Available at end of Quarter 2				
CED068	Number of tutors graded good or outstanding	Available at end of Quarter 2				
CED069	Number of schools and nurseries engaged in family learning	N/A	28	11	N/A	
CED070	Number of residents supported to get online	Available at end of Quarter 2				
CED071	Number of new (additional) interventions undertaken by the service	N/A	3	1	N/A	
CED072	Number of starts on DWP programme A4e	115	454	29	N/A	

Ref	Measure	14/15 Actual	15/16 Target	Current	Direction of Travel	Quarterly progress
CED074	Achieve 128% performance against DWP targets on A4e Work Programme contract for customer groups Payment Group 1, Payment Group 2, Payment Group 6a, Payment Group 6b	N/A	128%			Customers into work: PG1 – 120% PG2 – 150% PG6a – 100% PG6b – 0% Job outcomes: PG1 – 60% PG2 – 71% PG6a – 100%
CED075	Achieve 128% performance against DWP targets on A4e Work Programme contract for customer groups Payment Group 1, Payment Group 2, Payment Group 6a, Payment Group 6b	N/A	128%			Customers into work: PG1 – 45% PG2 – 178% PG6a – 188% PG6b – 267% Job outcomes: PG1 – 136% PG2 – 221% PG6a – 188% PG6b – 133%
CED076	Monthly reviews of performance of the Work Programme contract undertaken	100%	100%	100%		
CED077	Number of new starts into permitted/paid work for local people with disabilities	44	15	7		

Supporting Commentary (key measures and notable exception reporting)

Conversions of investment enquiries has exceeded all expectations due to a number received in 2014/15 which have only come to fruition in quarter 1 2015/16, and the lower numbers received within the quarter. Sustaining this level of conversion will be unlikely.

The number of starts on the DWP Work Programme continue to be lower than targets set. All reviews of performance are undertaken and the contracts for Ingeus and A4e have been extended for a 5th year.

The lease agreement at St Michaels is driven by obtaining the necessary consents in advance of commencement of the lease. Variation to planning permission was received by HBC on 22nd April and a decision is anticipated in July 2015. The Bespoke Permit application to the Environment Agency is also currently in process with a decision expected in August 2015. Officers are finalising the detail of financial controls, boundaries, monitoring and reporting. A site start is expected in September 2015. As a result the key milestone will not meet the timescale expected when the plan was agreed.

Demolition of the Widnes Police Station has been put on hold as an application has been submitted to Historic England to have the Magistrates Court listed, and until the outcome of this has been determined, demolition cannot commence.

Compared to last year the number of applications for Widnes Market Hall has declined. The economic recession continues to affect retailers along with competition from supermarkets, out-of-

town shopping centres and online shopping. During the quarter five new traders started trading, and three businesses have changed ownership. It is hoped this will ensure their long-term sustainability. Ten traders have left the market during the quarter, many of which have only traded for a few months. Development of a marketing and promotions plan for the boroughs markets is being finalised and is scheduled for completion in August 2015.

7.0 Financial Summaries

EDUCATION INCLUSION & PROVISION DEPARTMENT

SUMMARY FINANCIAL POSITION AS 30th JUNE 2015

	Annual Budget £'000	Budget to Date £'000	Expenditure to Date £'000	Variance to Date (overspend) £'000
Expenditure				
Employees	6,913	1,610	1,520	90
Premises	444	13	12	1
Supplies & Services	2,892	515	489	26
Transport	5	1	0	1
School Transport	919	14	14	0
Commissioned Services	2,127	306	291	15
Agency Related Expenditure	53	11	5	6
Independent School Fees	1,541	400	400	0
Inter Authority Special Needs	252	0	0	0
Nursery Education Payments	2,949	1,065	1,065	0
Schools Contingency	517	160	160	0
Special Education Needs Contingency	1,141	453	453	0
Capital Finance	3	0	0	0
Early Years Contingency	191	0	0	0
Total Expenditure	19,947	4,548	4,409	139
Income				
Fees & Charges	-425	-22	-18	(4)
Rent	-100	-8	-8	0
HBC Support Costs	-79	0	0	0
Transfer to / from Reserves	-593	-496	-496	0
Dedicated Schools Grant	-9,551	-571	-571	0
Government Grant Income	-24	-24	-24	0
Reimbursements & Other Income	-525	-50	-47	(3)
Sales Income	-46	-2	0	(2)
Inter Authority Income	-578	0	0	0
Schools SLA Income	-246	-227	-229	2
Total Income	-12,167	-1,400	-1,393	(7)
NET OPERATIONAL BUDGET	7,780	3,148	3,016	132
Recharges				
Premises Support Costs	205	54	54	0
Transport Support Costs	296	5	5	0
Central Support Service Costs	1,851	411	411	0
Asset Rental Support Costs	5,017	0	0	0
Total Recharges	7,369	470	470	0
Net Expenditure	15,149	3,618	3,486	132

Comments

Employees expenditure is below budget to date due to vacancies across various divisions including Post 16 (14-19 Entitlement); IAG (Information & Guidance) service provision; Policy and Provision, and Inclusion. Some of these posts may potentially be offered up as savings in 16-17. The remaining underspend is due to reduction in staff hours and staff on maternity across Divisions.

Supplies & Services expenditure is below budget to date as there has been a conscious effort to limit spends on controllable budgets. Commissioned Services is below budget to date within contracts expenditure, due to recommissioning of contracts which have resulted in reduced costs.

Budgets will be monitored closely throughout the year and it is expected that net spend will remain below budget overall at year end.

EDUCATION INCLUSION & PROVISION DEPARTMENT

SUMMARY FINANCIAL POSITION AS AT 30th JUNE 2015

	2015/16 Capital Allocation £'000	Allocation To Date £000's	Expenditure to Date £'000	Variance to Date (overspend) £'000
Asset Management (CADS)	5	1	1	0
Capital Repairs	1,015	96	96	0
Fire Compartmentation	62	0	0	0
Asbestos Management	20	0	0	0
Schools Access Initiative	75	4	4	0
Education Programme General	70	3	3	0
St Edwards - Basic Need	35	0	0	0
Inglefield – Basic Need	12	0	0	0
Fairfield - Basic Need	1,518	0	0	0
Responsible Bodies Bids	475	0	0	0
Halebank	40	0	0	0
St Bedes Junior – Basic Need	28	4	4	0
School Modernisation Projects	460	0	0	0
Ashley School -ASD Provision	31	0	0	0
Two Year Old Capital	183	5	5	0
Universal Infant School Meals	2	0	0	0
Grand Total	4,031	113	113	0

Comments

Asset Management (CADS) works will continue on an Ad hoc basis as will the Education Programme (General Works) with any Emergency Health & Safety issues.

For Capital Repair projects, tenders have been returned and works are expected to be completed by the end of the current financial year.

Ashley, Inglefield and St Bedes infants and Universal Infant School Meals projects have been completed and await final accounts.

For Accessibility, Modernisation and Responsibility Bodies projects all bids have been received and schools are procuring works.

Fairfield Primary is at detailed design stage and St Edwards's feasibility study is under way.

**CHILDREN & FAMILIES DEPARTMENT
SUMMARY FINANCIAL POSITION AS AT 30 JUNE 2015**

	Annual Budget £'000	Budget to Date £'000	Expenditure to Date £'000	Variance to Date (overspend) £'000
<u>Expenditure</u>				
Employees	8,617	2,211	2,262	(51)
Premises	339	172	173	(1)
Supplies & Services	955	157	162	(5)
Transport	18	12	13	(1)
Direct Payments / Individual Budgets	252	23	92	(69)
Commissioned Services	342	38	48	(10)
Residential Placements	2,703	555	926	(371)
Out of Borough Adoption	80	0	0	0
Out of Borough Fostering	414	139	188	(49)
In house Adoption	195	69	90	(21)
Special Guardianship	527	122	271	(149)
In House Foster Carer Placements	1,763	436	432	4
Care Leavers	125	18	29	(11)
Family Support	113	5	20	(15)
Capital Financing	6	0	0	0
Total Expenditure	16,449	3,957	4,706	(749)
<u>Income</u>				
Adoption Placements	-43	0	0	0
Fees & Charges	-114	-7	-9	2
Dedicated Schools Grant	-75	0	0	0
Reimbursements & Other Income	-254	-32	-32	0
Transfer from Reserves	-80	-80	-80	0
Total Income	-566	-119	-121	2
NET OPERATIONAL BUDGET	15,883	3,838	4,585	(747)
<u>Recharges</u>				
Premises Support Costs	288	72	72	0
Transport Support Costs	72	12	12	0
Central Support Service Costs	2,446	612	612	0
Asset Rental Support Costs	44	0	0	0
Total Recharges	2,850	696	696	0
Net Expenditure	18,733	4,534	5,281	(747)

Comments

Employee expenditure is above budget to date, which is in the main due to agency staff being utilised within Child Protection and Children in Need Division. It is expected use of agency staff to reduce considerably by the end of the second quarter of the current financial year, due to vacancies having now been filled and the new final staffing restructure taking effect.

Direct Payments / Individual Budgets expenditure is above budget to date, which in the main relates to the Individual Budgets for Children with Disabilities. We have seen increased demand in this area with less joint funding from the Halton Clinical Commissioning Group (CCG). During this financial year the high cost packages will be looked at to see if any costs can be reduced, but still being mindful of the level of support required for individual children.

Expenditure relating to Residential Placements is above budget to date, which is expected to be the trend for the whole financial year. This is a volatile budget, which is influenced by a number of uncontrollable factors, such as, emergency placements (either long or short term) and some placements continuing longer or ending sooner than originally anticipated. It is not always possible

to utilise in house services, which results in Out of Borough Residential placements being utilised at a much higher cost.

Expenditure relating to Out of Borough Fostering is above budget to date, which is expected to be the trend for the whole financial year. As with Residential Placements, every effort is made to utilise in house foster carers, but depending on the needs of the child, this is not always possible, which results in Out of Borough placements being sought at a much higher cost.

Expenditure relating to in house Adoption and Special Guardianship is above budget to date, which is expected to be the trend for the whole financial year. This is due to increased demand around Special Guardianship and Residence Orders.

Expenditure relating to Care Leavers is above budget to date. This is in the main relates to accommodation and education/training costs for a number of young people who have left care, but continue to need a package of support until they reach their 18th Birthday.

Expenditure relating to family support is above budget to date. This is due to the increased demand around Section 17 expenditure. The Council has a duty to safeguard and promote the welfare of children in need within the borough and to promote the upbringing of those children by their families. There are a number of services that can be provided under Section 17, such as advice and counselling, supervised activities, occupational, social, cultural and recreational activities, financial help, home help and maintenance of family home.

Managers will continue to try and reduce the impact of budget pressure areas by utilising in house services and keeping controllable expenditure to a minimum. Based on service use throughout Q1 it is envisaged the net expenditure for the Department as a whole to exceed annual budget by approximately £2.9m based on current projections.

ECONOMY, ENTERPRISE & PROPERTY DEPARTMENT

SUMMARY FINANCIAL POSITION AS 30th JUNE 2015

	Annual Budget £'000	Budget to Date £'000	Expenditure to Date £'000	Variance to Date (overspend) £'000
<u>Expenditure</u>				
Employees	4,242	1,073	1,099	(26)
Repairs & Maintenance	2,485	399	398	1
Premises	41	36	36	0
Energy & Water Costs	599	95	98	(3)
NNDR	544	504	501	3
Rents	446	120	120	0
Marketing Programme	23	3	3	0
Promotions	9	4	4	0
Supplies & Services	1,726	290	285	5
Agency Related Expenditure	42	2	3	(1)
Grants to Non Voluntary Organisations	323	301	301	0
Surplus Property Assets	-685	-75	0	(75)
Revenue Contrib'n to / from Reserves	35	35	35	0
Total Expenditure	9,830	2,787	2,883	(96)
<u>Income</u>				
Fees & Charges	-654	-268	-274	6
Rent - Markets	-766	-164	-166	2
Rent - Industrial Estates	-605	-120	-123	3
Rent - Investment Properties	-627	-111	-119	8
Transfer to / from Reserves	-518	-518	-518	0
Government Grant – Income	-1,827	-537	-537	0
Reimbursements & Other Income	-46	-32	-36	4
Recharges to Capital	-227	-3	-3	0
Schools SLA Income	-510	-437	-434	(3)
Total Income	-5,780	-2,190	-2,210	20
NET OPERATIONAL BUDGET	4,050	597	673	(76)
Premises Support Costs	1,924	508	508	0
Transport Support Costs	32	5	5	0
Central Support Service Costs	2,049	542	542	0
Asset Rental Support Costs	2,543	0	0	0
Repairs & Maint. Rech. Income	-2,558	-640	-640	0
Accommodation Rech. Income	-2,763	-691	-691	0
Central Supp. Service Rech. Income	-2,061	-515	-515	0
Total Recharges	-834	-791	-791	0
Net Expenditure	3,216	-194	-118	(76)

Comments

Spend against the employee budget is higher than the profiled budget as at quarter 1. This relates to the staff turnover savings target which has not been achieved due to low turnover of staff within the Department.

Premises costs have remained constant during Quarter 1. Property Services will continue to utilise council accommodation wherever possible and outsource accommodation space to external agencies to generate additional income, at the same time as aiming to continue to keep expenditure to a minimum.

It is anticipated that the Surplus Property Assets savings target will not be fully achieved by year-end. An action plan has been developed and is being implemented in conjunction with the Members Asset Review Panel, to assist with achieving the savings target at the earliest opportunity.

NNDR budgets are under budget, as most of the Investment Properties are fully occupied (HBC not being liable for many empty rates at present).

In order to ease budget pressures spending will be restricted in-year on Supplies & Services; Promotions and Marketing has also been kept to a minimum in an effort to achieve savings for the Department.

It is projected Investment Properties and Industrial Estates rental income will remain constant during the year and envisaging minimal change in the occupancy rates.

Market rental income is slightly above budget at the end of Quarter 1. Both market hall and open market income has remained stable during the first quarter of the year.

Work will continue with Managers to deal with any in-year budget pressures. In overall terms it is anticipated that net expenditure will be over budget by year-end. In the main this is due to the savings target against surplus property assets. However work is being undertaken to minimise this where possible.

**ECONOMY ENTERPRISE & PROPERTY CAPITAL PROJECTS
SUMMARY FINANCIAL POSITION AS AT 30th JUNE 2015**

	2015/16 Capital Allocation £'000	Allocation To Date £000's	Expenditure to Date £'000	Variance to Date (overspend) £'000
Castlefields Regeneration	635	19	19	0
3MG	3,493	121	121	0
Widnes Waterfront	1,000	0	0	0
Johnsons Lane Infrastructure	450	0	0	0
Decontamination of Land	6	0	0	0
Sci Tech Daresbury	10,965	5	5	0
Former Crossville Depot	518	25	25	0
Fairfield Primary School	380	0	0	0
Fairfield High Site - Contingency	64	9	9	0
Peel House Lane Cemetery	1,017	1	1	0
Peel House Lane Roundabout & Cemetery Access	53	2	2	0
John Briggs House	350	0	0	0
Travellers Site - Warrington Road	1,286	604	604	0
Widnes Town Centre Initiative	21	0	0	0
Lower House Lane Depot – Upgrade	38	4	4	0
Equality Act Improvement Works	250	10	10	0
Grand Total	20,526	800	800	0

Comments

The timing of spend for Castlefields Regeneration scheme is unknown as the main expenditure item relates to a compulsory purchase order claim (which is likely to be referred to Lands Tribunal).

The bulk of the capital allocation for 3MG will be used to fund the construction of rail sidings which will commence in quarter 2.

Widnes Waterfront and Bayer project will only commence once the developer has an end user in place so timing of spend is hard to predict at this moment in time.

Decontamination of Land allocation will fund final contract retention payment.




Sci Tech Daresbury spend will relate to purchase of Tech Space building which is expected to be towards the end of the financial year.

In regards to Peel house Lane scheme, Officers are meeting up on a on a regular basis to progress the works and also financial profile remains estimated subject to the results of the tender.

Johnsons Lane road construction has been completed up to its wearing course and currently work is being carried out to secure the remaining sites from unauthorised use.




8.0 Appendix 1 – Explanation for use of symbols

8.1 Symbols are used in the following manner:

Progress	Milestone	Measure
Green 	Indicates that the milestone is on course to be achieved within the appropriate timeframe.	Indicates that the annual target is on course to be achieved.
Amber 	Indicates that it is uncertain or too early to say at this stage whether the milestone will be achieved within the appropriate timeframe.	Indicates that it is uncertain or too early to say at this stage whether the annual target is on course to be achieved.
Red 	Indicates that it is highly likely or certain that the objective will not be achieved within the appropriate timeframe.	Indicates that the target will not be achieved unless there is an intervention or remedial action taken.

8.2 Direction of Travel Indicator

Where possible measures will also identify a direction of travel using the following convention:

Green 	Indicates that performance is better as compared to the same period last year.
Amber 	Indicates that performance is the same as compared to the same period last year.
Red 	Indicates that performance is worse as compared to the same period last year.
N/A	Indicates that the measure cannot be compared to the same period last year.

8.3 Key for Operational Directors

WR	Wesley Rourke, Operational Director, Economy Enterprise and Property Service (EEP)
AMc	Ann McIntyre, Operational Director, Education, Inclusion and Provision Service (EIP)
TC	Tracey Coffey, Operational Director, Children and Families Service (CFS)